The Nonprofit Leaders Learning Group is a six-month program for senior managers and leadership team members of nonprofit organizations in San Diego County who are looking to further their leadership skills and develop relationships with other professionals across the sector. The six full-day sessions in this immersive program offer an effective blend of theory, real-world experience, and peer-learning.

The Executive Learning Group is an opportunity for you to learn state-of-the-art management models and leadership concepts for nonprofits, work with other nonprofit managers in solving problems you are facing, develop a network of resources for future use, and build trusted relationships with a supportive peer group.

Two Learning Group Cohorts will be offered. All sessions will be held from 9:00am to 4:00pm for six months beginning in January of 2024 and continuing through June. The Tuesday Cohort will meet on the third or fourth Tuesday of the month with program dates of January 23, February 27, March 26, April 23, May 21 (3rd Tuesday), and June 25.

The Wednesday Cohort will meet on the fourth Wednesday of the month with program dates of January 24, February 28, March 27, April 24, May 22, and June 26 of 2024. Participants must commit to either Tuesdays or Wednesdays and will not be able to go between the two groups.

All meetings will take place at the Fieldstone Leadership Network San Diego offices at 5060 Shoreham Place, Suite 350, San Diego, CA 92122. Coffee, drinks, snacks, and lunch will be provided. If the group is unable to meet in person at any point due to public health guidelines, virtual learning group sessions will take place using Zoom.

The Learning Group will be limited to ten nonprofit senior managers, selected to give a balance of size and leadership experience. As a peer-learning experience, this group requires the presence and participation of each member each month to be impactful for all. Please plan on blocking off all of the meeting dates now if you are applying for this program.

The group’s facilitator is Tom Hall, a nationally recognized nonprofit arts executive, theater producer, and leadership consultant. Throughout his career, Tom has actively worked to support growth in the theater arts community at the local, state, and national level. Tom has participated in all aspects of Fieldstone Leadership Network San Diego since its inception and is committed to developing nonprofit mission-focused leadership as one of the best ways to create highly effective organizations.

Each fast-moving session will include:

- An opportunity for members to present a current organization/leadership challenge, which the group will then clarify and work together on to develop solutions.
- Feedback from members who have already presented and a discussion on the usefulness of solutions worked out at the previous meeting.
- A presentation and discussion by the facilitator on a range of leadership and management topics based on reading material from the program handbook.
- A group evaluation of the effectiveness of the day and how the group can improve its own usefulness to one another.
- A resource-sharing time.

A tuition payment of $900 per person is required to help defray a portion of the program costs. Thanks to the support of its funding partners, Fieldstone Leadership Network San Diego is able to cover the majority of the costs associated with this program, which is valued at over $4,500.
Instructions:
Type or print. Please complete each section in full. Limit answers to available space. No other attachments are needed. Application must be signed by both board chair and candidate and be received no later than October 16, 2023. Applicants will be notified of the selection decisions by mid-November.

Preferred learning group cohort: Tuesdays Wednesdays No preference

Name ___________________________________________ Preferred pronouns (optional) ___________
Last       First

Title ___________________________ Organization ________________________________________________

Business Address ________________________________________________
City _______________ State ___________ Zip ______________
Website ___________________________

Business Phone ___________________________ Mobile Phone ___________________________

Business Email ___________________________ Personal Email ___________________________

Main service area of your organization: Arts and Culture Education Environment

           Health          Human Services          International          Other (specify) ______________

Organization Mission:

National Affiliation, if any ___________________________ Year Founded _______ # of Paid Staff ___________

Annual Budget: less than $250K $250K-$500K $500K-$1M $1M-$5M $5M+

Year you joined Organization _______________ Year you started current role _______________

Current Responsibilities:

Do you serve or volunteer for any other nonprofit organization? _______ Organization(s) ___________________________

Employment history over last 10 years (fill out or attach resume instead):

Employer: ___________ Title: ___________ Dates: ___________
Learning Group Entrance Survey

To assist us in putting the Learning Group together, please complete the following questions. The information you provide in this survey will be kept confidential.

1. How did you hear about this program?

2. What led you to apply to a Learning Group this year?

3. How would you like to develop as a leader through your learning group experience? (check all that apply)
   - Gain clarity and/or confidence about my purpose/mission as a nonprofit leader
   - Learn to apply my leadership skills more effectively
   - Discover what my strengths and weaknesses as a leader are and how to address them
   - Strengthen my problem-solving ability
   - Improve my time-management
   - Find personal/professional balance
   - Reduce stress
   - Better understand nonprofit management best practices
   - Other:

4. In what ways are you hoping that the Learning Group experience will increase the capacity/effectiveness of your organization? (check all that apply)
   - Develop strategies to manage staff more effectively
   - Cultivate effective relationships within the leadership team of my organization
   - Increase my or my organization’s collaboration with other leaders and/or organizations
   - Strengthen the impact of my individual leadership on my organization
   - Address a significant organizational problem or challenge
   - Other:

Participating in a peer learning group reaps many rewards: you develop strong professional connections with colleagues who are in similar roles; share and receive practical knowledge, ideas, and tools to help in your work; grow professionally as you learn new ideas, take risks, and mentor others; and give and receive support dealing with the challenges you face. Through active involvement in the peer learning process, you and your organization will be more effective in your work.

The most important factor in the success of a peer learning group is how well you prepare for, participate in, and interact with others.

5. How do you think you would benefit from participating in a peer learning experience?

6. What do you believe you would be able to contribute to the peer learning experience?

Peer learning cannot take place without the presence and participation of its members.

7. Understanding the importance of your participation, what would cause you to miss a Learning Group session?

8. Is there anything else that you would like us to know about you, your organization, or your participation in the program?
Commitment

To participate in the Nonprofit Leaders Learning Group, you and your CEO/Executive Director must agree with the following:

1. The Nonprofit Leaders Learning Group is one of peer learning that requires the presence and Participation from each member of the group at each meeting of the program. In support of the peer learning model, the Applicant is prepared to invest the time in building relationships with other members. The Applicant recognizes the importance of their presence at each monthly meeting and commits to honoring the attendance requirements of the program. The CEO/Executive Director strongly endorses the Applicant’s participation and agrees to support their commitment to the attendance policy.

The sessions are one full day, from 9:00am to 4:00pm on either the fourth Tuesday* or Wednesday of the month January through June 2024 at the Fieldstone Leadership Network San Diego office in the University City neighborhood. If you are unable to attend any of the sessions, you may not be able to graduate from the Learning Group and your tuition will be forfeited.

2024 Nonprofit Leaders Learning Group Dates

<table>
<thead>
<tr>
<th>Tuesday Cohort</th>
<th>Wednesday Cohort</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 23</td>
<td>January 24</td>
</tr>
<tr>
<td>April 23</td>
<td>April 24</td>
</tr>
<tr>
<td>February 27</td>
<td>February 28</td>
</tr>
<tr>
<td>May 21*</td>
<td>May 22</td>
</tr>
<tr>
<td>March 26</td>
<td>March 27</td>
</tr>
<tr>
<td>June 25</td>
<td>June 26</td>
</tr>
</tbody>
</table>

*May meeting is the third Tuesday of the month

2. In accordance with our values of and commitment to Hospitality and Belonging, the Applicant agrees to participate in co-creating a welcoming and safe environment for each member of the learning group cohort without regard to gender, race, color, religion, sex, national origin, disability, marital status, or sexual orientation.

3. The Applicant understands that there may be sensitive information that is shared in the sessions. In honor of our values of Trust and Confidentiality, all information shared as part of this group is to remain confidential.

4. The Applicant understands that if public health guidelines change during the six-month program, the group may switch from in-person sessions to virtual sessions or vice versa.

5. If the Applicant’s employment status changes while in this program, they may continue as long as they have attended the first session and intend to remain in the nonprofit sector.

6. The work of Fieldstone Leadership Network San Diego includes the taking of pictures of our leadership programs and participants and their involvement with the community. As a partner with us and participant in our various programs, you acknowledge that your image may appear in our photographs and videos. You agree to give permission to Fieldstone Leadership Network San Diego and Clare Rose Foundation to use these images in our publications and communication vehicles, including our website and social media platforms.

7. Neither Fieldstone Leadership Network San Diego nor Clare Rose Foundation are responsible for any actions that may result from this learning experience.

This application must be signed below by both the Applicant and their Executive Director/CEO to indicate acceptance of the attendance policy and program requirements. The application must be received no later than October 16, 2023. The $900 program fee made payable to the Clare Rose Foundation is due upon acceptance into the program and by no later than December 1, 2023.

_______________________________________  _______________________________________
Signature of Applicant                          Signature of CEO/Executive Director

Please return the signed application to Janine Mason at JanineM@fieldstoneleadershipSD.org by October 16, 2023. The $900 tuition payment should be made payable to CLARE ROSE FOUNDATION and mailed to Clare Rose Foundation/FLNSD; 5060 Shoreham Place, Suite 350; San Diego, CA 92122.